

## 2 Basic Considerations

2.1	Development of a project
2.2	Parties involved
2.3	Advisers: consulting engineers and other specialists
2.4	Initial studies
2.5	Decision to proceed with feasibility studies
2.6	Feasibility studies
2.6.1.	Location: planning; geophysical studies
2.6.2	Legal: laws and regulations
2.6.3	Financing: project viability
2.6.4	Programmes and time constraints
2.6.5	Scope and design
2.6.6	Operation and maintenance
2.6.7	Preliminary cost estimates
2.6.8	Employer involvement during implementation
2.6.9	Project risk

2.6.10	Environmental impacts and sustainability
Appendices	
2.6.6	Operation and maintenance
2.6.10	Sustainable development
2.7	<b>Feasibility Studies Report</b>
Appendix	
2.7.1	Feasibility Studies Report
Figure	
Fig. 2.1	Basic considerations

### 2.1 Development of a project

When a need arises in a community, for example for the supply of electricity or water, the authorities responsible will have to take steps to satisfy that need, usually by the provision of a facility of some kind, such as an electricity generating station or a water treatment plant.

Unless the authorities have sufficient resources of their own to design and construct the required works, they will have to engage help from outside their organisation for this task. The same applies to a private individual wishing to construct a house, or to a private company wishing to obtain a facility, for example, a hotel building or a factory. The authority or private individual or company then takes on the role of 'employer' and his project is to procure or implement the required works or facility.

Procurement is the act of obtaining something, especially by care or effort, so the employer wishes to procure his project, or, in other words, to have his facility constructed or otherwise put into effect.

In this guide, the word 'project' covers all the stages from the initial idea to solve a need (or part of a need) by constructing a given physical asset or facility to the final taking over by the employer of the completed facility, and also, where prescribed, the operation thereafter of the facility to provide a service to the users. This guide, however, only deals with the 'procurement' stages of the project, i.e., up to the award of the contract or contracts for the construction or

implementation. Nevertheless, for an appropriate project strategy to be determined, it is necessary to take into consideration how the works stage shall be dealt with and who will operate the facility when construction is complete.

The employer may be a government, a government agency, a public company, a corporation or a private body, or an individual developer. The project can normally be expected to involve financing, design, manufacture, construction, installation of plant and equipment and, if necessary, operation and maintenance of the completed facility. Some projects may instead involve the decommissioning and demolition of a facility, or perhaps the clean-up of a polluted site, or some other undertaking. The actual physical work will be carried out by the contractor, who may be a single contracting company, or a joint venture or a consortium of contracting companies.

The works required to carry out a project, however small or large, will first need to be defined in outline by the one promoting the project, that is, the employer. Thereafter, the development of a physical project will entail several stages from initial and feasibility studies, through preliminary design to final engineering, before manufacture, construction and installation can be commenced. The extent of the design and level of detail to be specified by the employer will depend on the project strategy that is chosen, but they must anyway be sufficient to enable contractors to give responsive offers to carry out the required works.

# Fidic Procurement Procedures Guide 1st Edition 2011

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1. Understanding the eBook Fidic Procurement Procedures Guide 1st Edition 2011
  - The Rise of Digital Reading Fidic Procurement Procedures Guide 1st Edition 2011
  - Advantages of eBooks Over Traditional Books
2. Identifying Fidic Procurement Procedures Guide 1st Edition 2011
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Fidic Procurement Procedures Guide 1st Edition 2011
  - User-Friendly Interface
4. Exploring eBook Recommendations from Fidic Procurement Procedures Guide 1st Edition 2011
  - Personalized Recommendations
  - Fidic Procurement Procedures Guide 1st Edition 2011 User Reviews and Ratings

- Fidic Procurement Procedures Guide 1st Edition 2011 and Bestseller Lists
- 5. Accessing Fidic Procurement Procedures Guide 1st Edition 2011 Free and Paid eBooks
  - Fidic Procurement Procedures Guide 1st Edition 2011 Public Domain eBooks
  - Fidic Procurement Procedures Guide 1st Edition 2011 eBook Subscription Services
  - Fidic Procurement Procedures Guide 1st Edition 2011 Budget-Friendly Options
- 6. Navigating Fidic Procurement Procedures Guide 1st Edition 2011 eBook Formats
  - ePub, PDF, MOBI, and More
  - Fidic Procurement Procedures Guide 1st Edition 2011 Compatibility with Devices
  - Fidic Procurement Procedures Guide 1st Edition 2011 Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Fidic Procurement Procedures Guide 1st Edition 2011
  - Highlighting and Note-Taking Fidic Procurement Procedures Guide 1st Edition 2011
  - Interactive Elements Fidic Procurement Procedures Guide 1st Edition 2011
- 8. Staying Engaged with Fidic Procurement Procedures Guide 1st Edition 2011
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Fidic Procurement Procedures Guide 1st Edition 2011
- 9. Balancing eBooks and Physical Books Fidic Procurement Procedures Guide 1st Edition 2011
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Fidic Procurement Procedures Guide 1st Edition 2011
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Fidic Procurement Procedures Guide 1st Edition 2011
  - Setting Reading Goals Fidic Procurement Procedures Guide 1st Edition 2011
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Fidic Procurement Procedures Guide 1st Edition 2011
  - Fact-Checking eBook Content of Fidic Procurement Procedures Guide 1st Edition 2011
  - Distinguishing Credible Sources

13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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