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FUTURE



BABBLE

**WHY PUNDITS
ARE HEDGEHOGS AND
FOXES KNOW BEST**

DAN GARDNER

WITH A NEW AFTERWORD

Future Babble Why Pundits Are Hedgehogs And Foxes Know Best

Philip E. Tetlock



Future Babble Why Pundits Are Hedgehogs And Foxes Know Best:

Future Babble Daniel Gardner, 2011-03-17 An award winning journalist uses landmark research to debunk the whole expert prediction industry and explores the psychology of our obsession with future history In 2008 experts predicted gas would hit 20 a gallon it peaked at 4 10 In 1967 they said the USSR would be the world s fastest growing economy by 2000 by 2000 the USSR no longer existed In 1908 it was pronounced that there would be no more wars in Europe we all know how that turned out Face it experts are about as accurate as dart throwing monkeys And yet every day we ask them to predict the future everything from the weather to the likelihood of a terrorist attack *Future Babble* is the first book to examine this phenomenon showing why our brains yearn for certainty about the future why we are attracted to those who predict it confidently and why it s so easy for us to ignore the trail of outrageously wrong forecasts In this fast paced example packed sometimes darkly hilarious book journalist Dan Gardner shows how seminal research by UC Berkeley professor Philip Tetlock proved that the more famous a pundit is the more likely he is to be right about as often as a stopped watch Gardner also draws on current research in cognitive psychology political science and behavioral economics to discover something quite reassuring The future is always uncertain but the end is not always near **Navigating the Polycrisis** Michael J.

Albert, 2024-04-23 An innovative work of realism and utopianism that analyzes the possible futures of the world system and helps us imagine how we might transition beyond capitalism The world system of which we are all a part faces multiple calamities climate change and mass extinction the economic and existential threat of AI the chilling rise of far right populism and the invasion of Ukraine to name only a few In *Navigating the Polycrisis* Michael Albert seeks to illuminate how the planetary polycrisis will disrupt the global community in the coming decades and how we can best meet these challenges Albert argues that we must devote more attention to the study of possible futures and adopt transdisciplinary approaches to do so To provide a new form of critical futures analysis he offers a theoretical framework planetary systems thinking that is informed by complexity theory world systems theory and ecological Marxism *Navigating the Polycrisis* builds on existing work on climate futures and the futures of capitalism and makes three main contributions First the book brings together modeling projections with critical social theory in a more systematic way than has been done so far Second the book shows that in order to grasp the complexity of the planetary polycrisis we must analyze the convergence of crises encompassing the climate emergency the structural crisis of global capitalism net energy decline food system disruption pandemic risk far right populism and emerging technological risks e g in the domains of artificial intelligence biotechnology and nuclear weapons And third the book contributes to existing work on postcapitalist futures by analyzing the processes and mechanisms through which egalitarian transitions beyond capitalism might occur A much needed work of global futures studies *Navigating the Polycrisis* brings together the rigor of the natural and social sciences and speculative imagination informed by science fiction to forge pathways to our possible global future *Not knowing (no saber)* Steven D'Souza, Diana Renner, 2014 Con el fin de

prosperar en esta poca de incertidumbre este fascinante libro nos propone dirigirnos hacia lo desconocido en vez de alejarnos de l Reestructura el concepto del No Saber desde un lugar de miedo e ignorancia para llegar a un lugar donde el No Saber ofrece una brillante oportunidad donde no te ver s limitado por lo que ya sabes si no que profundizar s en tu conocimiento surgir n nuevas posibilidades y ganar s sabidur a Aprender s mediante casos reales c mo el No Saber rescata a una empresa de la bancarrota y la convierte en una de las que tiene mayor crecimiento en los Estados Unidos c mo una peque a empresa en Colombia aumenta sus ventas anuales de forma excepcional c mo un ingeniero y un chef descubren por error la salsa secreta que les lleva tres a os reproducir o c mo un vicepresidente de una empresa mediana dirige a su equipo hacia lo desconocido Este libro te llevar por el viaje del No Saber Te animar a desarrollar la mentalidad adecuada para que te enfrentes a lo desconocido y avances en vez de meramente sobrevivir Desarrollar s la capacidad de no solamente tolerar lo desconocido sino tambi n de usarlo en tu beneficio The Postnormal Times Reader Ziauddin Sardar,2019-01-01 IIIT Books In Brief Series is a valuable collection of the Institute s key publications written in condensed form to give readers a core understanding of the main contents of the original Postnormal times are best defined as an in between period where old orthodoxies are dying new ones have yet to be born and very few things seem to make sense or as Ezio Mauro puts it we are hanging between the no longer and the not yet and thus we are necessary unstable nothing around us is fixed not even our direction of travel The postnormal times theory attempts to make sense of a rapidly changing world where uncertainty is the dominant theme and ignorance has become a valuable community The Postnormal Times Reader is a pioneering anthology of writings on the contradictory complex and chaotic nature of our era It covers the origins theory and methods of postnormal times and examines a host of issues ranging from climate change governance Middle East to religion and science from the perspective of postnormal times By mapping some of the key local and global issues of our transitional age the Reader suggests a way of navigating our turbulent futures Step Up Michelle Gibbings,2022-01-01 In today s fast paced world organisations and the people who work for them are going through rapid change Most successful leaders are able to make the most of these dynamic environments They understand themselves understand others and understand how to manage and motivate behavioural change It is through these core skills that they are able to prosper through change and gather the influence they need to be successful These skills are relevant for everyone regardless of their role or hierarchical position Michelle Gibbings wrote Step Up specifically for people who are more technically focused but who are at a stage in their career where they know they need to change if they want to advance They could be accountants financial planners risk management experts financial controllers engineers scientists or even doctors They are people who associate with their technical craft first even though they may now be in a leadership role and are required to step up The HEAD Game Philip Mudd,2015-03-31 Become a High Efficiency Analytic Decision maker We ve all been there faced with a major decision yet overwhelmed by the very data that is supposed to help us It s an all too common struggle in the digital age when Google

searches produce a million results in a split second and software programs provide analysis faster than we could ever hope to read it Adapting the geopolitical and historical lessons gleaned from over two decades in government intelligence Philip Mudd an ex National Security Council staff member and former senior executive at the FBI and the CIA finally gives us the definitive guidebook for how to approach complex decisions today Filled with logical yet counterintuitive answers to ordinary and extraordinary problems whether it be buying a new home or pivoting a failing business model Mudd s HEAD High Efficiency Analytic Decision making methodology provides readers with a battle tested set of guiding principles that promise to bring order to even the most chaotic problems all in five practical steps What s the question Analysts often believe that questions are self evident but focusing on better questions up front always yields better answers later What are your drivers The human mind has a hard time juggling information so analysts need a system to break down complex questions into different characteristics or drivers How will you measure performance Once the question has been solidified and the drivers determined an analyst must decide what metrics they will use to understand how a problem and their solution to it is evolving over time What about the data Rather than looking at each bit of information on its own and up front an analyst can only overcome data overload by plugging data into their driver categories and excising anything that doesn t fit What are we missing Complex analysis isn t easy so it is imperative to assume that the process is flawed while also knowing how to check for possible gaps and errors such as availability bias halo effects and intuitive versus analytic methodologies Drawing deeply from his own harrowing experiences and mistakes in the line of duty Mudd has spent years refining and teaching his methodology to Fortune 500 companies and government organizations Now in the best selling tradition of Charles Duhigg s The Power of Habit and Oren Klaff s Pitch Anything Philip Mudd s The HEAD Game can change the way you both live and work

Future Babble Dan Gardner,2011-09-27 In 2008 as the price of oil surged above 140 a barrel experts said it would soon hit 200 a few months later it plunged to 30 In 1967 they said the USSR would have one of the fastest growing economies in the year 2000 in 2000 the USSR did not exist In 1911 it was pronounced that there would be no more wars in Europe we all know how that turned out Face it experts are about as accurate as dart throwing monkeys And yet every day we ask them to predict the future everything from the weather to the likelihood of a catastrophic terrorist attack Future Babble is the first book to examine this phenomenon showing why our brains yearn for certainty about the future why we are attracted to those who predict it confidently and why it s so easy for us to ignore the trail of outrageously wrong forecasts In this fast paced example packed sometimes darkly hilarious book journalist Dan Gardner shows how seminal research by UC Berkeley professor Philip Tetlock proved that pundits who are more famous are less accurate and the average expert is no more accurate than a flipped coin Gardner also draws on current research in cognitive psychology political science and behavioral economics to discover something quite reassuring The future is always uncertain but the end is not always near

Superforecasting Philip E. Tetlock,Dan Gardner,2015-09-29 From one of the world s most highly regarded social

scientists comes a seminal book on forecasting that shows for the first time how we can all get better at making predictions. In *Superforecasting*, Tetlock and coauthor Dan Gardner offer a masterwork on prediction drawing on decades of research and the results of a massive government funded forecasting tournament. The Good Judgment Project involves tens of thousands of ordinary people including a Brooklyn filmmaker, a retired pipe installer, and a former ballroom dancer who set out to forecast global events. Some of the volunteers have turned out to be astonishingly good. They've beaten other benchmarks, competitors, and prediction markets. They've even beaten the collective judgment of intelligence analysts with access to classified information. They are superforecasters. The authors show us how we can learn from this elite group. Weaving together stories of forecasting successes, the raid on Osama bin Laden's compound and failures, the Bay of Pigs, and interviews with a range of high level decision makers from David Petraeus to Robert Rubin, they show that good forecasting doesn't require powerful computers or arcane methods. It involves gathering evidence from a variety of sources, learning to think probabilistically, working in teams, keeping score, and being willing to admit error and change course. *Superforecasting* offers the first demonstrably effective way to improve our ability to predict the future, whether in business, finance, politics, international affairs, or daily life, and is destined to become a modern classic. — *Future Babble*, Dan Gardner, 2012

Face it, experts are about as accurate as dart-throwing monkeys. And yet every day we ask them to predict the future, everything from the weather to the likelihood of a terrorist attack. *Future Babble* is the first book to examine this phenomenon, showing why our brains yearn for certainty about the future. — **Expert Political Judgment**, Philip E. Tetlock, 2017-08-29

Since its original publication, *Expert Political Judgment* by New York Times bestselling author Philip Tetlock has established itself as a contemporary classic in the literature on evaluating expert opinion. Tetlock first discusses arguments about whether the world is too complex for people to find the tools to understand political phenomena, let alone predict the future. He evaluates predictions from experts in different fields, comparing them to predictions by well-informed laity or those based on simple extrapolation from current trends. He goes on to analyze which styles of thinking are more successful in forecasting. Classifying thinking styles using Isaiah Berlin's prototypes of the fox and the hedgehog, Tetlock contends that the fox, the thinker who knows many little things, draws from an eclectic array of traditions and is better able to improvise in response to changing events, is more successful in predicting the future than the hedgehog, who knows one big thing, toils devotedly within one tradition, and imposes formulaic solutions on ill-defined problems. He notes a perversely inverse relationship between the best scientific indicators of good judgment and the qualities that the media most prizes in pundits: the single-minded determination required to prevail in ideological combat. Clearly written and impeccably researched, the book fills a huge void in the literature on evaluating expert opinion. It will appeal across many academic disciplines as well as to corporations seeking to develop standards for judging expert decision making. Now, with a new preface in which Tetlock discusses the latest research in the field, the book explores what constitutes good judgment in predicting future events and

looks at why experts are often wrong in their forecasts **Superprognose** Philip Tetlock, Dan Gardner, 2016-06-24

Cu to ii am avea de c tigat dac am putea vedea n viitor fie c este vorba de burs de politic de lansarea unor produse sau pur i simplu de planificarea unui meniu s pt m nal Din p cate suntem n general ni te prognosticieni care las mult de dorit Philip Tetlock i a dedicat 10 ani ncerc rii de a n elege motivele pentru care totu i unii dintre noi au o putere real de predic ie Ce i face pe ace tia s fie buni prognosticieni Poate fi acest talent nv at Tetlock i Gardner ne arat cum s nv m de la acest grup de elit mpletind pove ti despre predic ii de succes capturarea lui Osama bin Laden sau e uate Golful Porcilor cu interviuri luate unor personalit i de rang nalt de la David Petraeus la Robert Rubin cei doi autori demonstreaz c pentru o prognoz bun nu ai nevoie de computere puternice sau de metode secrete Trebuie doar s tii s aduni dovezi din diverse surse s g nde ti probabilistic s lucrezi n echip s ii socoteala i s fii dispus s i admi i gre elile i s schimbi macazul Superprognose ofer prima modalitate demonstrabil eficient de mbun t ire a abilit ii noastre de prezicere a viitorului fie c e vorba de afaceri finan e politic sau de preocup ri cotidiene devenind prin aceasta o lucrare modern de referin PHILIP E TETLOCK este profesor la University of Pennsylvania in nd cursuri de psihologie i de tiin e politice i la Wharton School of Business Conduce mpreun cu so ia lui Barbara Mellers Proiectul Bunei Judec i o cercetare asupra prognoz rii desf urat pe mai mul i ani Philip Tetlock este i autorul volumelor Expert Political Judgment i Counterfactual Thought Experiment n World Politics aceasta din urm scris n colaborare cu Aaron Belkin DAN GARDNER este jurnalist i autorul c r ilor Risk The Science and Politics of Fear i Future Babble Why Pundits Are Hedgehogs and Foxes Know Best

Siêu Dự Báo - Superforecasting Philip E. Tetlock , Dan Gardner, T t c m i ng i u mu n nh n xa h n v o t ng lai b t k v h ang mua ch ng kho n s an th o ch nh s ch ra m t m t s n ph m m i hay n gi n l l n th c n n u ng trong tu n Th t kh ng may m i ng i a ph n l nh ng ng i d b o t i v nh ng ph ng o n c a ch ng ta ch ch nh x c h n n may i ch t Trong Si u d b o hai t c gi Tetlock v Gardner t o n n m t ki t t c d b o k t t h ng th p ni n nghi n c u nh ng c ng tr nh d b o s do c c ch nh ph t i tr D n c a hai ng c nh ng ng i tham gia r t b nh th ng t nh l m phim th l p ng n c cho n v c ng nh ng ch ng t kh n ng v t tr n nh ng m c chu n trong th tr ng d b o v t tr n c th ng tin ph n t ch t nh b o v truy c p t i m t H c m nh danh l nh ng si u d b o gia

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